

5 July 1967

NOTE FOR: Carl

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1. [redacted] dropped by at lunch today and indicated he would like to talk a little more about the audio countermeasures program.

2. I told Charlie about the approach that's developing for Agency-wide coordination of R&D. Charlie's specific interest is in signing off on proposed R&D contract actions in the audio countermeasures area. I am enthusiastic about having operational people participate in planning, but equally unenthusiastic about having them added to the contract approval sequence. Charlie's only interest was in how best he could get into this process, so rather than meet the problem head on I suggested that he might informally request the guys from TSD and ORD who had worked with him in planning the program to waltz their proposed contract things by him before running it off through the Office/Directorate sequences.

3. I told Charlie that we could readily provide him with copies of the Contract Information System printout in the audio countermeasures technical field, and he would thereby be kept automatically up-to-date without having to impose on the Project Officer. This seemed to intrigue him somewhat, and I believe this would be preferable to the sign off routine. Whether or not he would go along with this alternative will probably depend on the confidence which we can build into the Contract Information System. On the other hand, if the execution doesn't resemble the plan very much (like the positive audio program) he may well develop admiration for the system but real doubts about the abilities of the Project Officers!!!

4. I recommend that for the moment we let this problem lie between [redacted] but make sure that Charlie stays well informed from the Contract Information System with the hope that the sign off falls into disuse.

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